

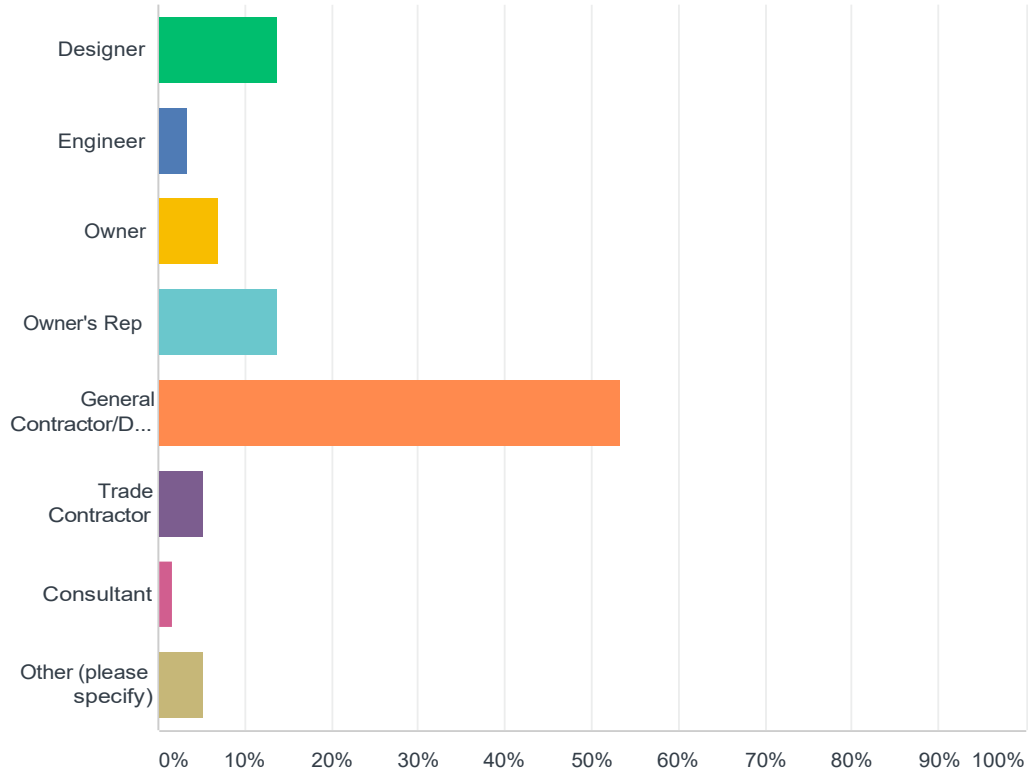
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Collaboration — How Well Is It Working?

Design-Build Institute of America's Western Pacific Region, 2018

Q1 On a recent collaborative project, what was your role?

Answered: 58 Skipped: 0



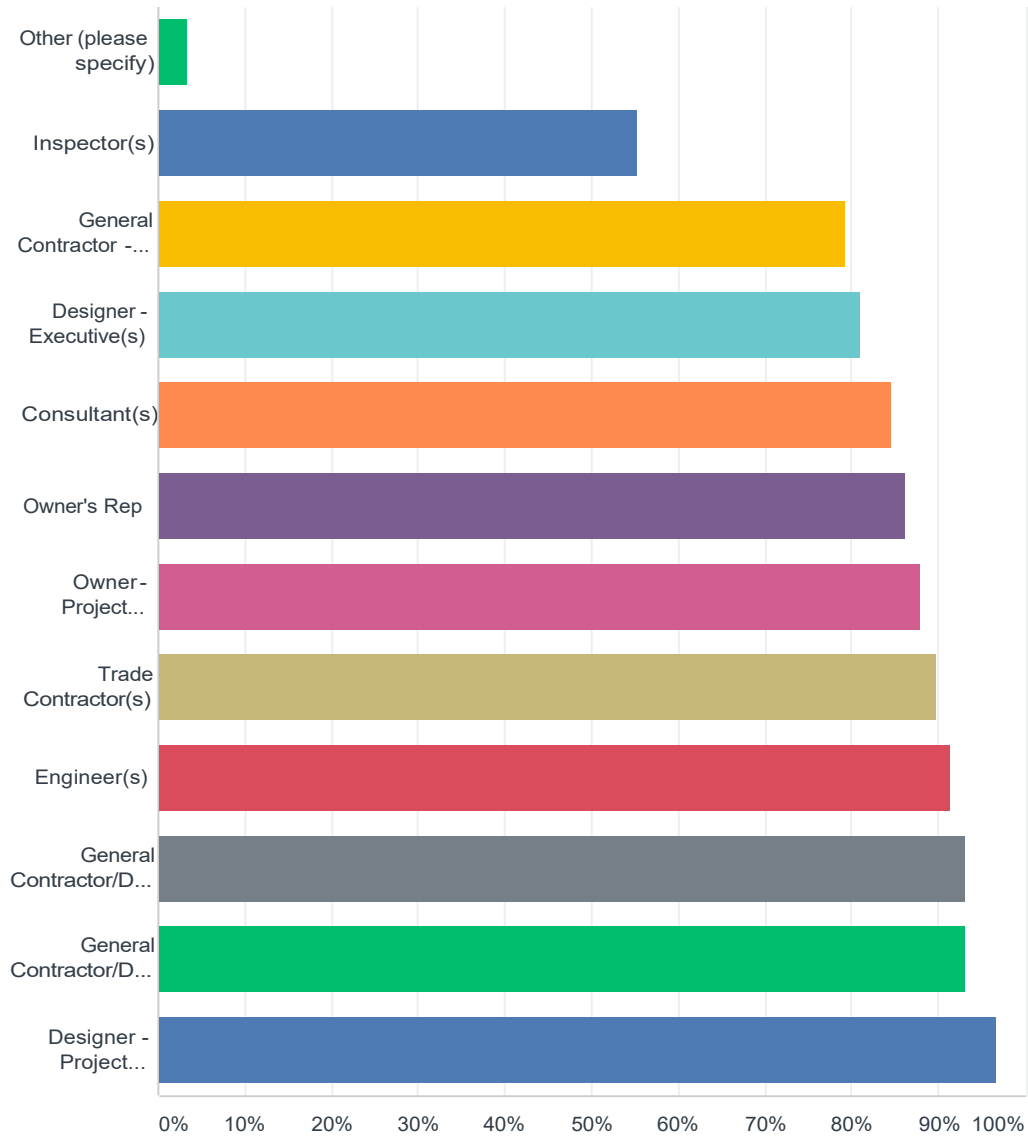
ANSWER CHOICES	RESPONSES	
Designer	13.79%	8
Engineer	3.45%	2
Owner	6.90%	4
Owner's Rep	13.79%	8
General Contractor/Design Builder	53.45%	31
Trade Contractor	5.17%	3
Consultant	1.72%	1
Other (please specify)	5.17%	3
Total Respondents: 58		



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Q2 On a recent collaborative project, what team members were involved? (choose all that apply)

Answered: 58 Skipped: 0



ANSWER CHOICES	RESPONSES	
Other (please specify)	3.45%	2
Inspector(s)	55.17%	32
General Contractor - Executive(s)	79.31%	46
Designer - Executive(s)	81.03%	47
Consultant(s)	84.48%	49
Owner's Rep	86.21%	50
Owner - Project Management	87.93%	51

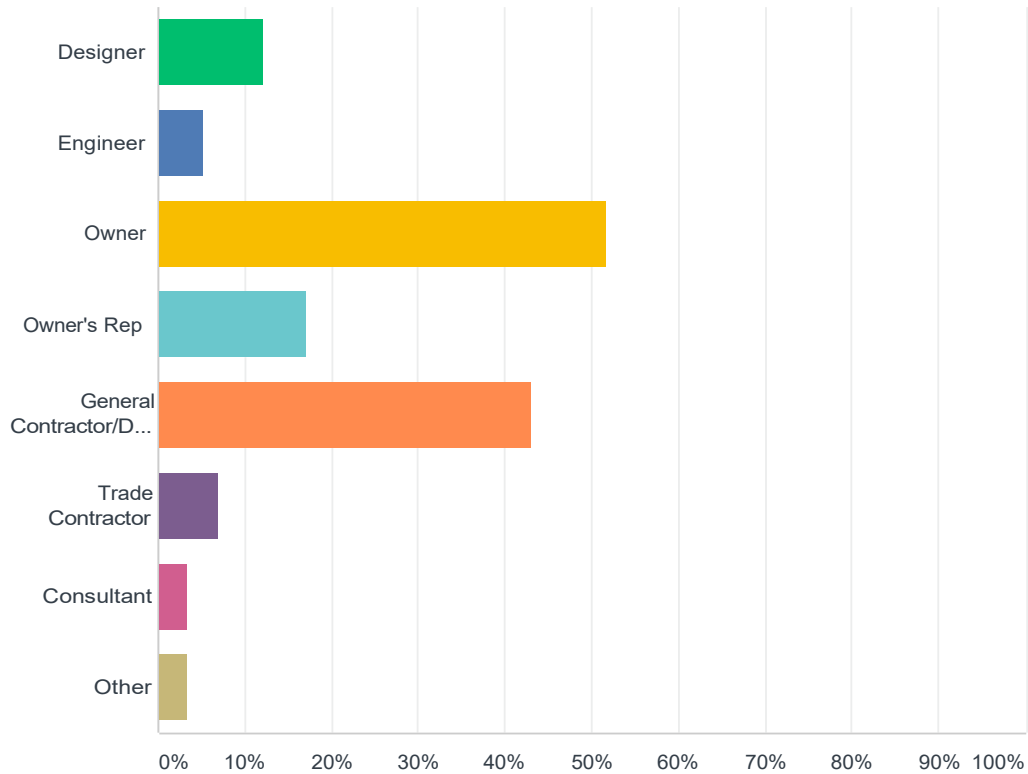
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Trade Contractor(s)	89.66%	52
Engineer(s)	91.38%	53
General Contractor/Design Builder - Project Management	93.10%	54
General Contractor/Design Builder- Superintendence	93.10%	54
Designer - Project Management	96.55%	56
Total Respondents: 58		

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Q3 On a recent collaborative project, who had the most influence on the collaborative culture? (choose one)

Answered: 58 Skipped: 0

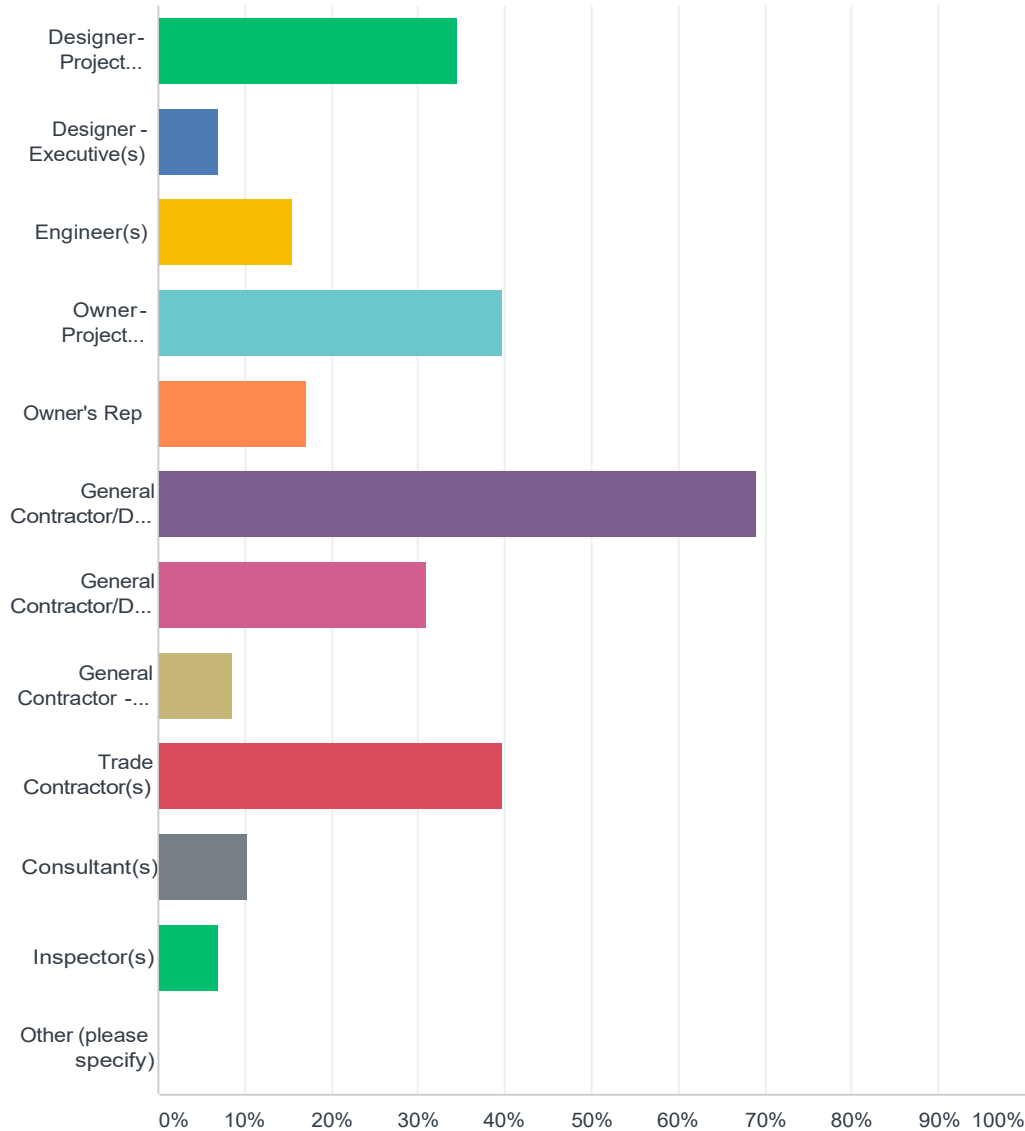


ANSWER CHOICES	RESPONSES
Designer	12.07% 7
Engineer	5.17% 3
Owner	51.72% 30
Owner's Rep	17.24% 10
General Contractor/Design Builder	43.10% 25
Trade Contractor	6.90% 4
Consultant	3.45% 2
Other	3.45% 2
Total Respondents: 58	

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Q4 On a recent collaborative project, rank who you feel was most able to work at their full potential in the collaborative environment? (choose the top 2)

Answered: 58 Skipped: 0



ANSWER CHOICES	RESPONSES	
Designer - Project Management	34.48%	20
Designer - Executive(s)	6.90%	4
Engineer(s)	15.52%	9
Owner - Project Management	39.66%	23
Owner's Rep	17.24%	10
General Contractor/Design Builder - Project Management	68.97%	40

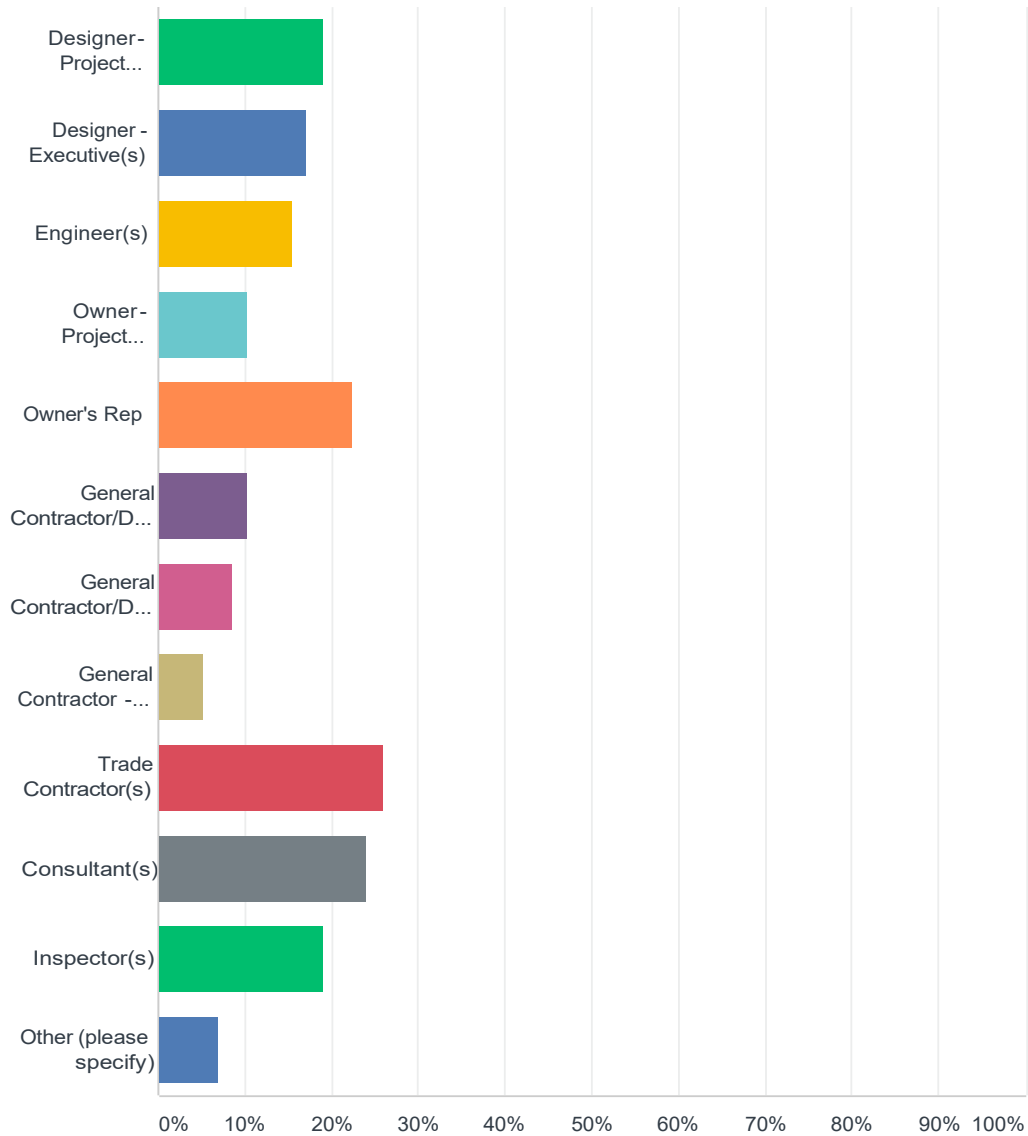
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General Contractor/Design Builder- Superintendence	31.03%	18
General Contractor - Executive(s)	8.62%	5
Trade Contractor(s)	39.66%	23
Consultant(s)	10.34%	6
Inspector(s)	6.90%	4
Other (please specify)	0.00%	0
Total Respondents: 58		

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Q5 On a recent collaborative project, rank which entity(s) were the least comfortable in this environment? (choose the top 2)

Answered: 58 Skipped: 0



ANSWER CHOICES	RESPONSES	
Designer - Project Management	18.97%	11
Designer - Executive(s)	17.24%	10
Engineer(s)	15.52%	9
Owner - Project Management	10.34%	6
Owner's Rep	22.41%	13
General Contractor/Design Builder - Project Management	10.34%	6
General Contractor/Design Builder- Superintendence	8.62%	5

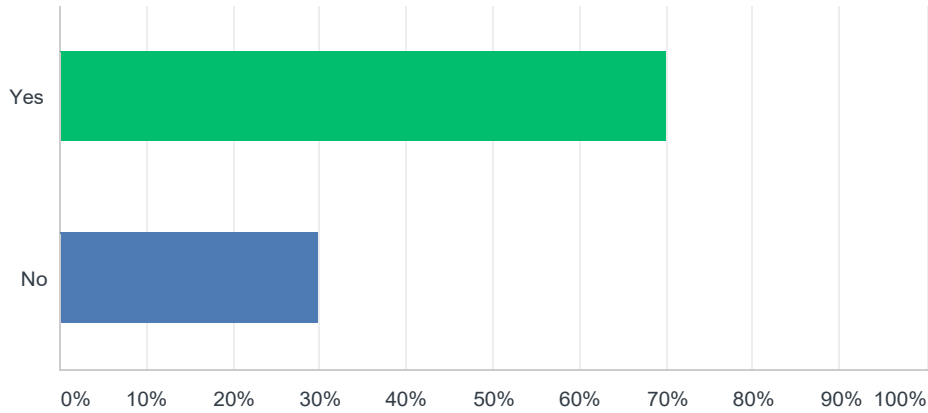
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General Contractor - Executive(s)	5.17%	3
Trade Contractor(s)	25.86%	15
Consultant(s)	24.14%	14
Inspector(s)	18.97%	11
Other (please specify)	6.90%	4
Total Respondents: 58		

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Q6 On a recent collaborative project, it was an environment people felt comfortable admitting mistakes or failures.

Answered: 58 Skipped: 0

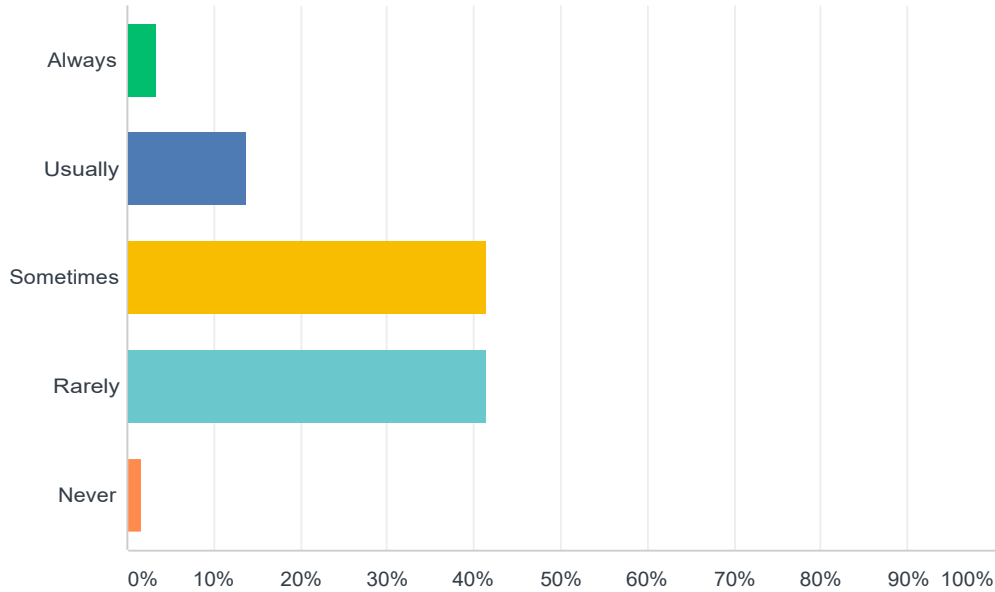


ANSWER CHOICES	RESPONSES	
Yes	70.69%	41
No	29.31%	17
TOTAL		58

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Q7 On a recent collaborative project, there was a delay between when issues were uncovered to when they were communicated throughout the team.

Answered: 58 Skipped: 0

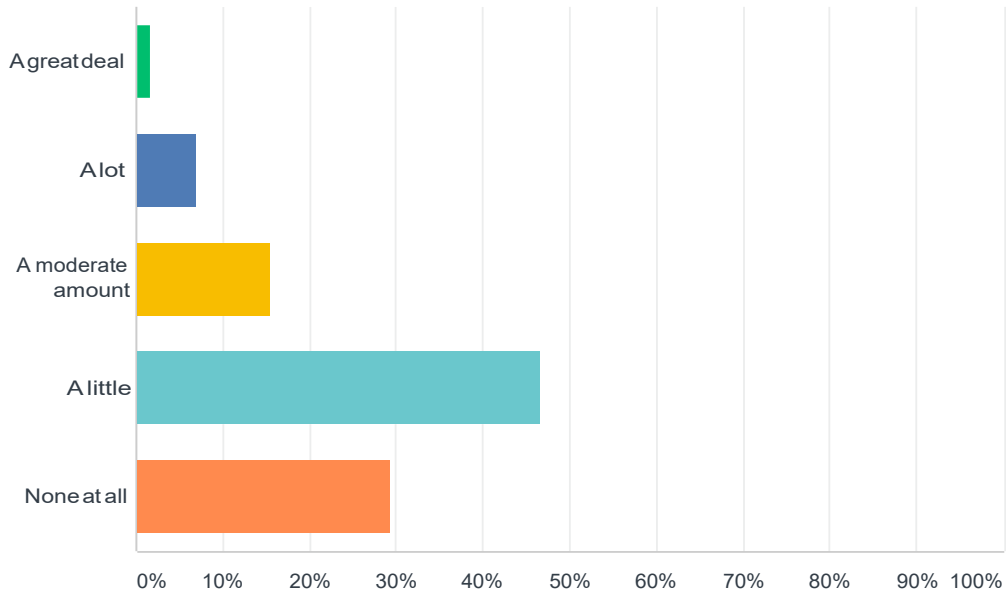


ANSWER CHOICES	RESPONSES
Always	3.45% 2
Usually	13.79% 8
Sometimes	41.38% 24
Rarely	41.38% 24
Never	1.72% 1
Total Respondents: 58	

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Q8 On a recent collaborative project, issues were kept hidden to avoid blame.

Answered: 58 Skipped: 0

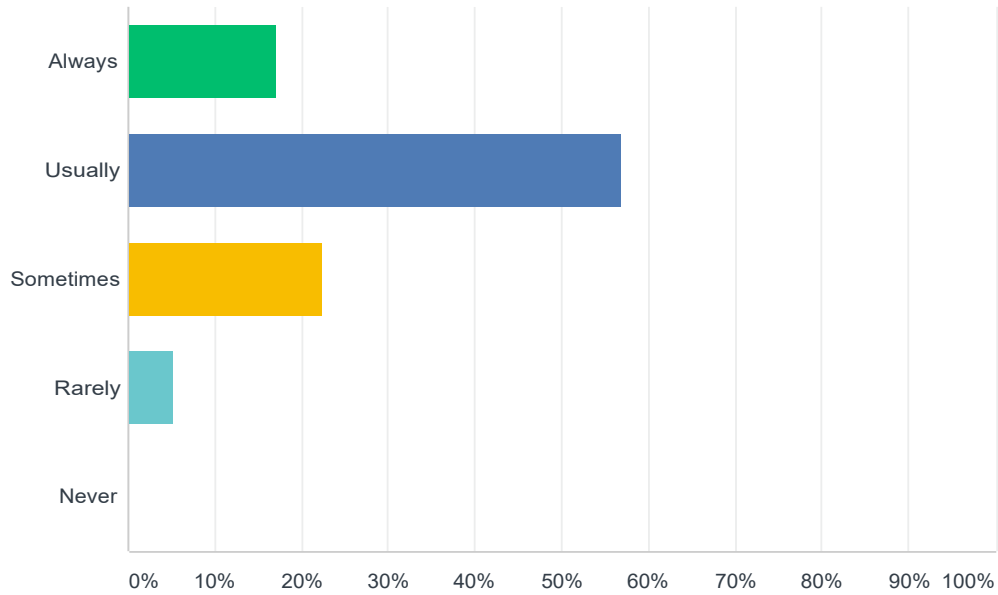


ANSWER CHOICES	RESPONSES	
A great deal	1.72%	1
A lot	6.90%	4
A moderate amount	15.52%	9
A little	46.55%	27
None at all	29.31%	17
Total Respondents: 58		

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Q9 On a recent collaborative project, issues were communicated to ALL team members.

Answered: 58 Skipped: 0

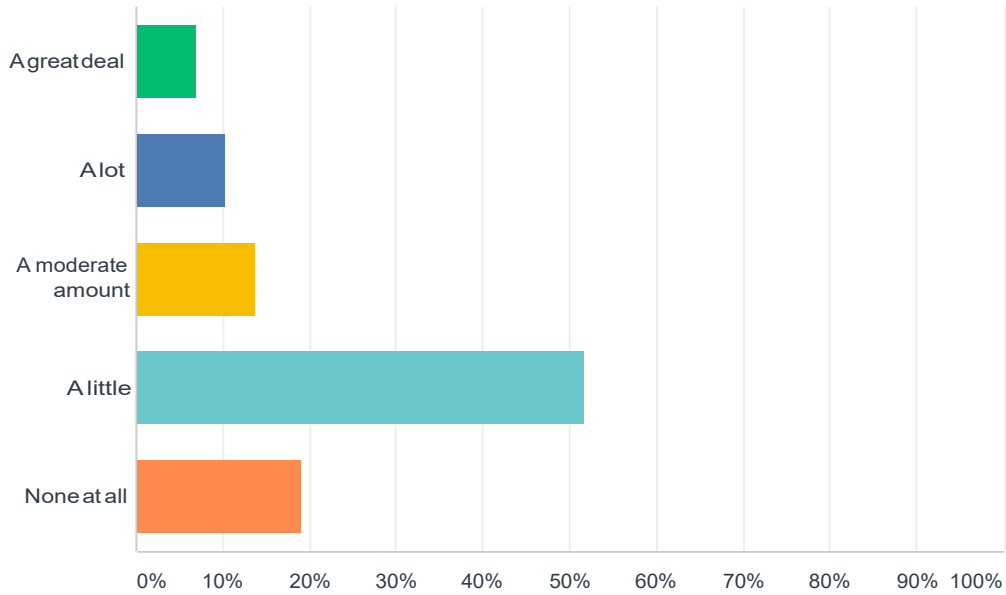


ANSWER CHOICES	RESPONSES	
Always	17.24%	10
Usually	56.90%	33
Sometimes	22.41%	13
Rarely	5.17%	3
Never	0.00%	0
Total Respondents: 58		

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Q10 On a recent collaborative project, personality conflicts were prevalent throughout the team.

Answered: 58 Skipped: 0

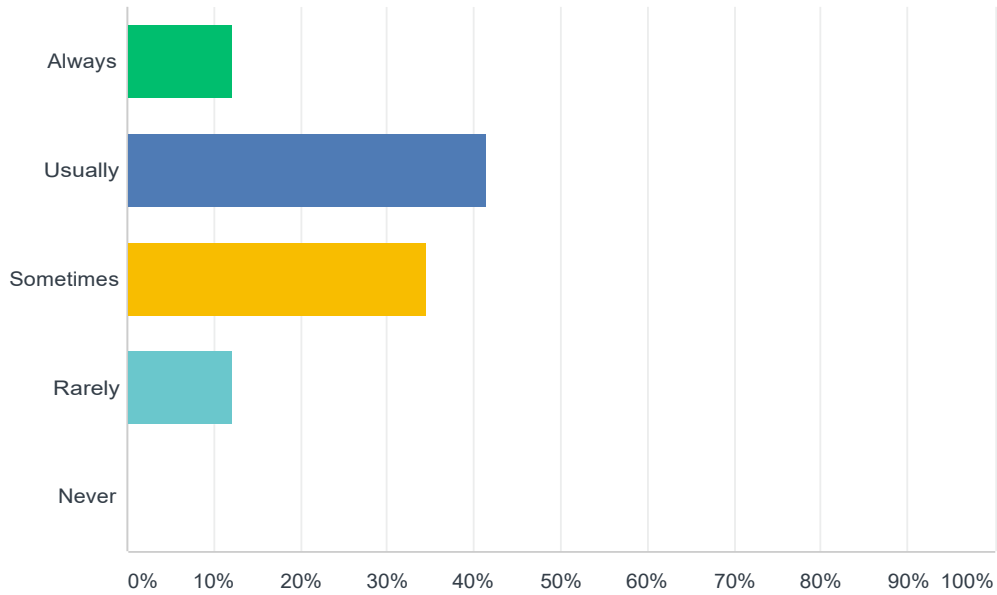


ANSWER CHOICES	RESPONSES	
A great deal	6.90%	4
A lot	10.34%	6
A moderate amount	13.79%	8
A little	51.72%	30
None at all	18.97%	11
Total Respondents: 58		

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Q11 On a recent collaborative project, team members shared information with me that was outside my specific field of work.

Answered: 58 Skipped: 0

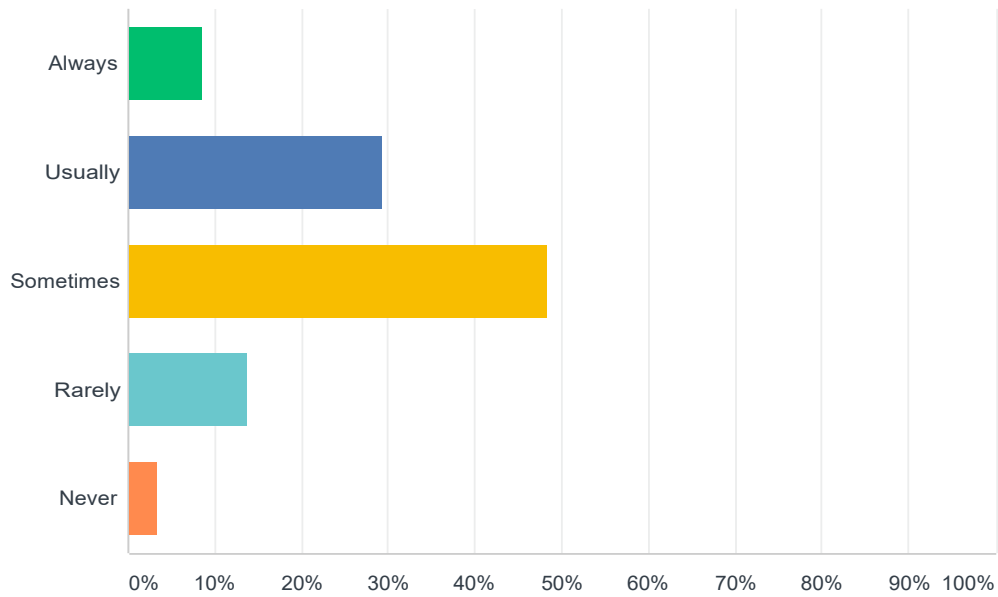


ANSWER CHOICES	RESPONSES	
Always	12.07%	7
Usually	41.38%	24
Sometimes	34.48%	20
Rarely	12.07%	7
Never	0.00%	0
Total Respondents: 58		

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Q12 On a recent collaborative project, I was asked to help solve issues that were outside my specific field of work.

Answered: 58 Skipped: 0

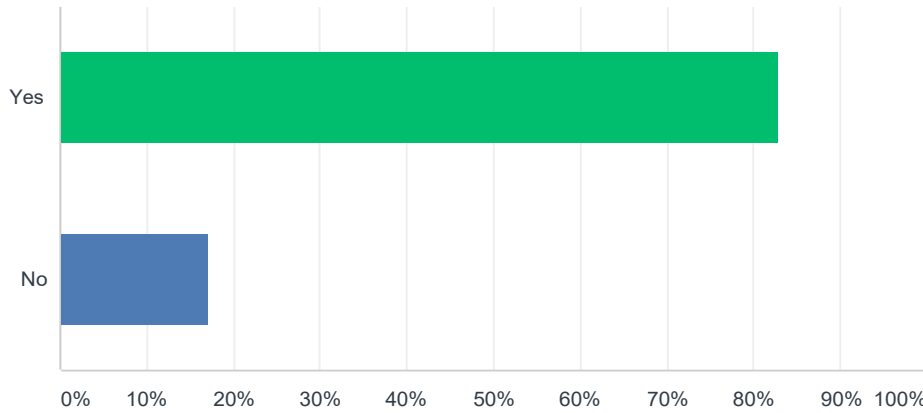


ANSWER CHOICES	RESPONSES	
Always	8.62%	5
Usually	29.31%	17
Sometimes	48.28%	28
Rarely	13.79%	8
Never	3.45%	2
Total Respondents: 58		

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Q13 On a recent collaborative project, I felt that my talents were used to their potential.

Answered: 58 Skipped: 0

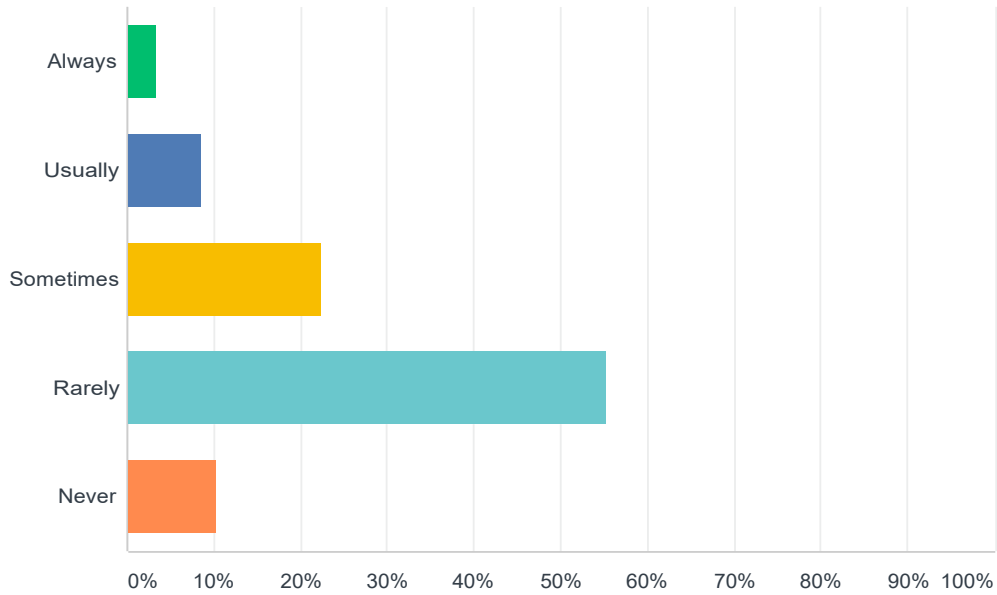


ANSWER CHOICES	RESPONSES	
Yes	82.76%	48
No	17.24%	10
TOTAL		58

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Q14 On a recent collaborative project, personality conflicts among team members impeded issue resolution.

Answered: 58 Skipped: 0



ANSWER CHOICES	RESPONSES	
Always	3.45%	2
Usually	8.62%	5
Sometimes	22.41%	13
Rarely	55.17%	32
Never	10.34%	6
Total Respondents: 58		

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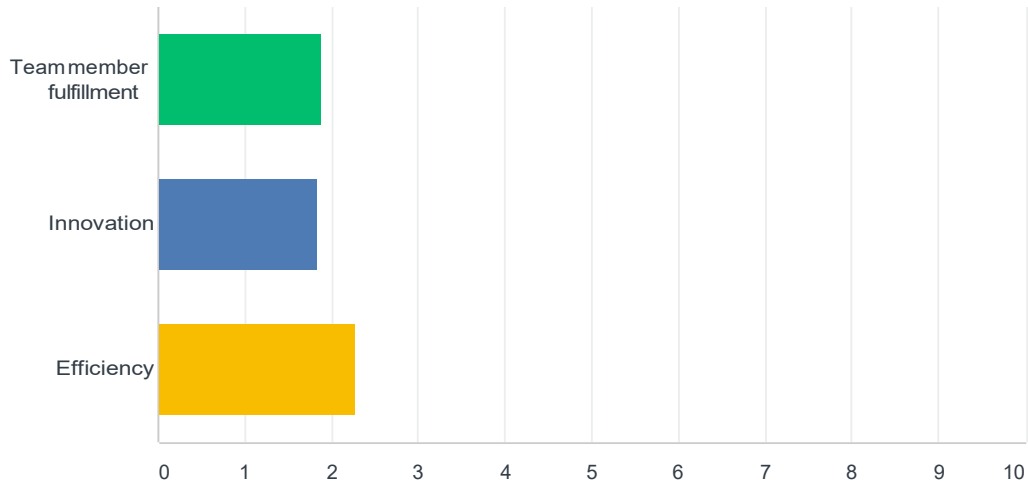
Q15 On a recent collaborative project, name a suggestion that would have improved the collaboration of the team.

Answered: 58 Skipped: 0

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Q16 Based upon your general experience, rank which is the most important outcome of team collaboration?

Answered: 58 Skipped: 0



	1	2	3	TOTAL	SCORE
Team member fulfillment	24.14% 14	39.66% 23	36.21% 21	58	1.88
Innovation	22.41% 13	39.66% 23	37.93% 22	58	1.84
Efficiency	53.45% 31	20.69% 12	25.86% 15	58	2.28

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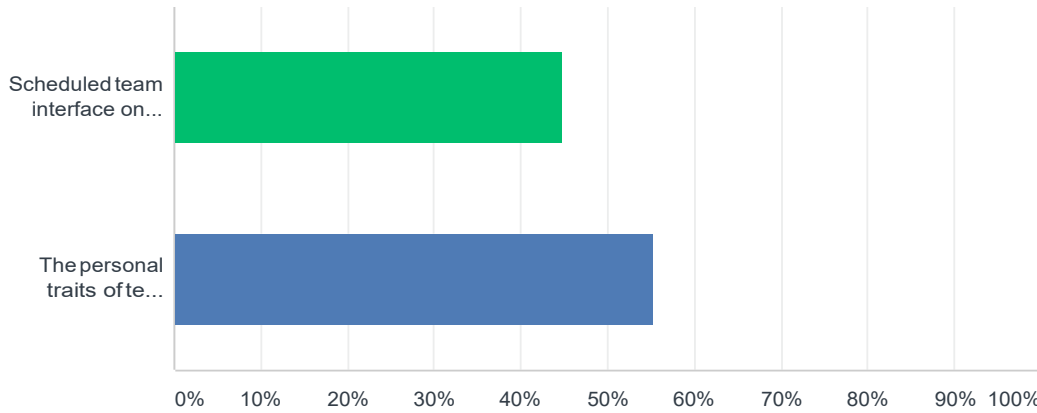
Q17 Based upon your general experience, what is the most important trait a person must have for successful collaboration?

Answered: 58 Skipped: 0

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Q18 Based upon your general experience, what plays a more important role in successful collaboration results?

Answered: 58 Skipped: 0

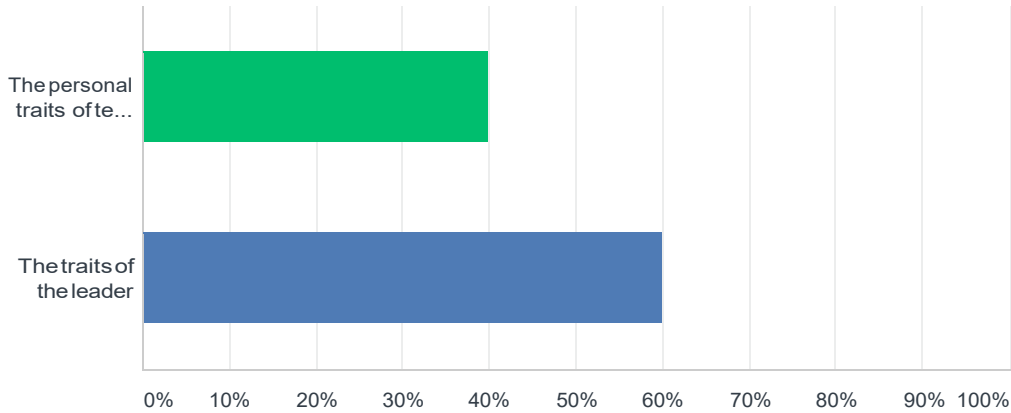


ANSWER CHOICES	RESPONSES	
Scheduled team interface on a consistent basis	44.83%	26
The personal traits of team members	55.17%	32
TOTAL		58

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Q19 Now choose between these choices: based upon your general experience, what plays a more important role in successful collaboration results?

Answered: 58 Skipped: 0

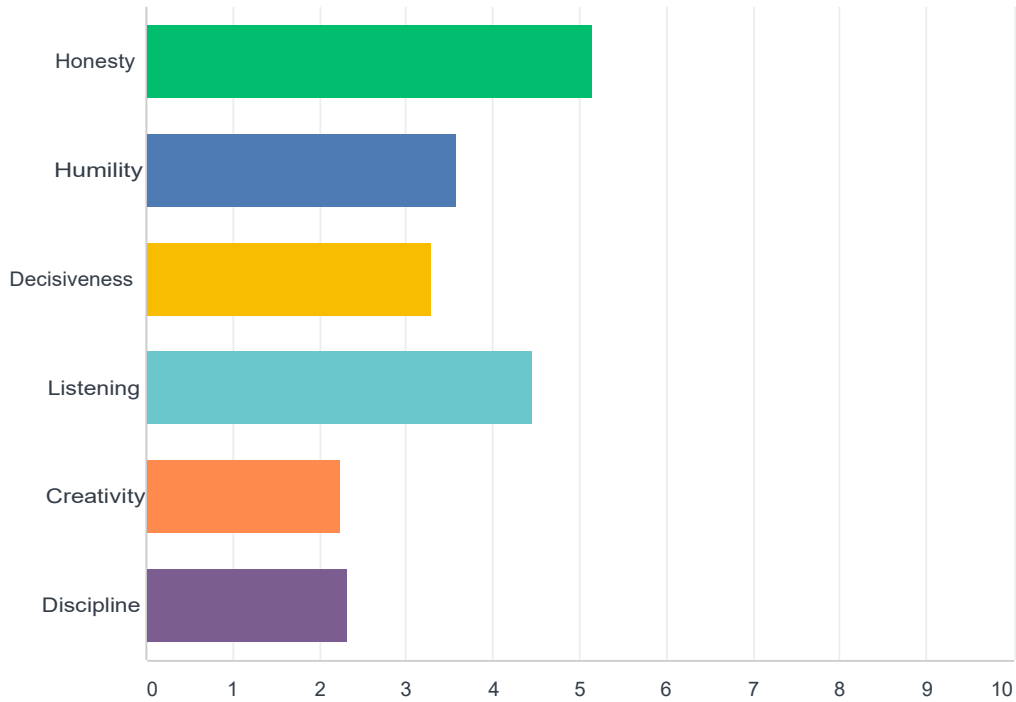


ANSWER CHOICES	RESPONSES	
The personal traits of team members	39.66%	23
The traits of the leader	60.34%	35
TOTAL		58

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Q20 Based upon your general experience, rank these traits as critical for successful collaboration

Answered: 58 Skipped: 0

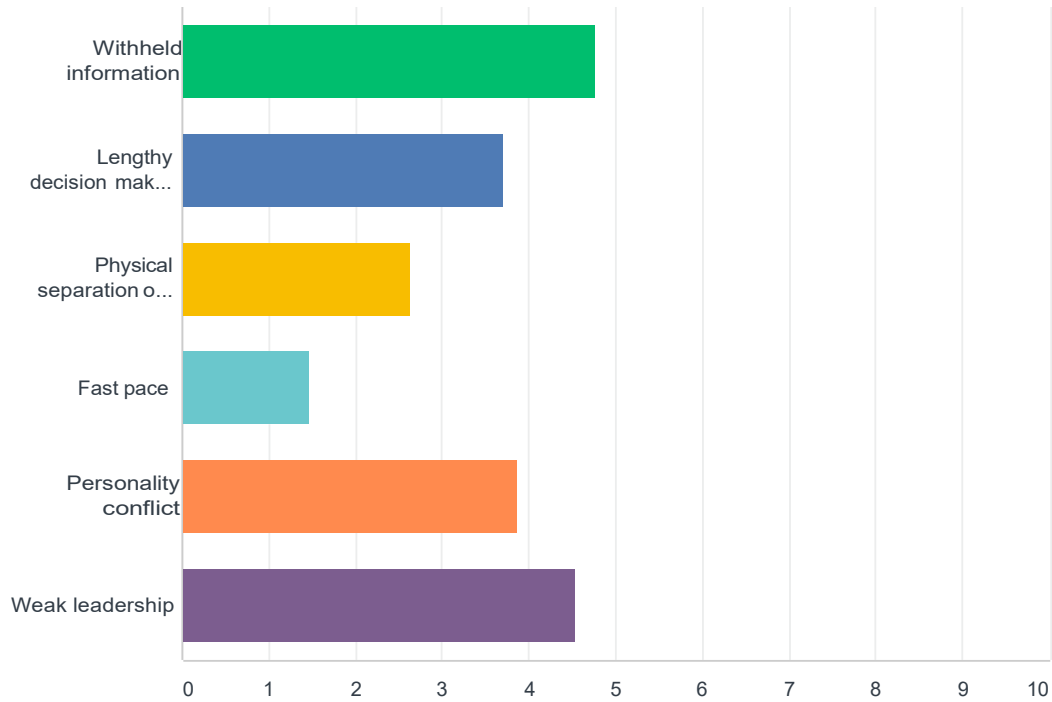


	1	2	3	4	5	6	TOTAL	SCORE
Honesty	53.45% 31	20.69% 12	17.24% 10	5.17% 3	1.72% 1	1.72% 1	58	5.14
Humility	13.79% 8	24.14% 14	8.62% 5	24.14% 14	17.24% 10	12.07% 7	58	3.57
Decisiveness	1.72% 1	24.14% 14	24.14% 14	18.97% 11	12.07% 7	18.97% 11	58	3.28
Listening	25.86% 15	18.97% 11	36.21% 21	13.79% 8	3.45% 2	1.72% 1	58	4.45
Creativity	0.00% 0	6.90% 4	6.90% 4	20.69% 12	34.48% 20	31.03% 18	58	2.24
Discipline	5.17% 3	5.17% 3	6.90% 4	17.24% 10	31.03% 18	34.48% 20	58	2.33

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Q21 Based upon your general experience, rank what items you feel are the most destructive to a successful collaboration?

Answered: 58 Skipped: 0

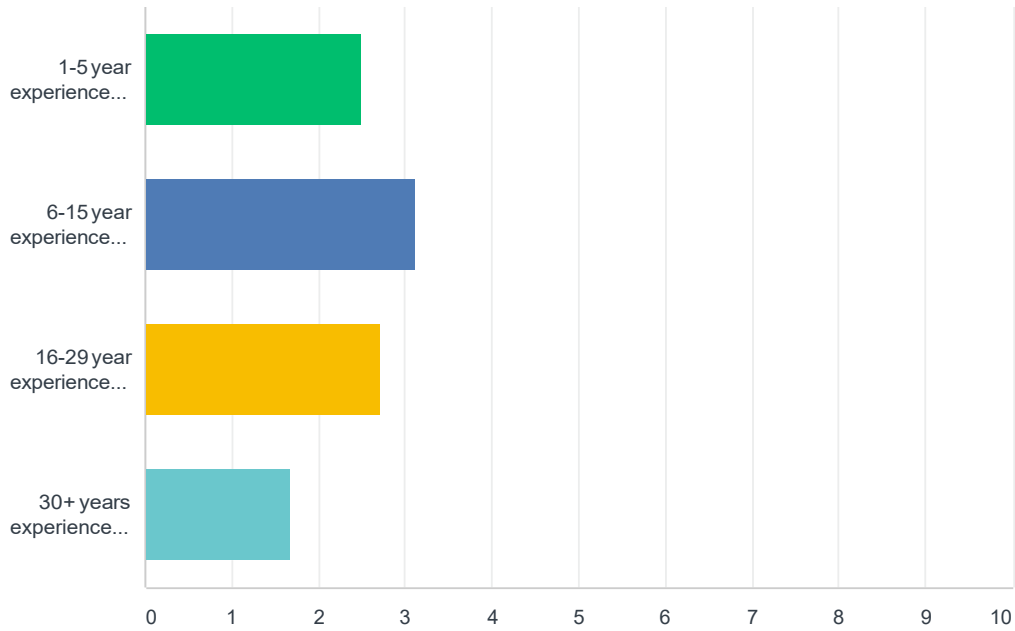


	1	2	3	4	5	6	TOTAL	SCORE
Withheld information	37.93% 22	18.97% 11	29.31% 17	12.07% 7	0.00% 0	1.72% 1	58	4.78
Lengthy decision making	13.79% 8	17.24% 10	18.97% 11	27.59% 16	20.69% 12	1.72% 1	58	3.71
Physical separation of team members	5.17% 3	6.90% 4	10.34% 6	17.24% 10	44.83% 26	15.52% 9	58	2.64
Fast pace	3.45% 2	0.00% 0	0.00% 0	3.45% 2	22.41% 13	70.69% 41	58	1.47
Personality conflict	6.90% 4	32.76% 19	20.69% 12	25.86% 15	8.62% 5	5.17% 3	58	3.88
Weak leadership	32.76% 19	24.14% 14	20.69% 12	13.79% 8	3.45% 2	5.17% 3	58	4.53

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Q22 Based upon your general experience, rank who you feel is most successful in a collaborative environment?

Answered: 58 Skipped: 0



	1	2	3	4	TOTAL	SCORE
1-5 year experience people	22.41% 13	31.03% 18	20.69% 12	25.86% 15	58	2.50
6-15 year experience people	41.38% 24	34.48% 20	18.97% 11	5.17% 3	58	3.12
16-29 year experience people	25.86% 15	24.14% 14	44.83% 26	5.17% 3	58	2.71
30+ years experience people	10.34% 6	10.34% 6	15.52% 9	63.79% 37	58	1.67

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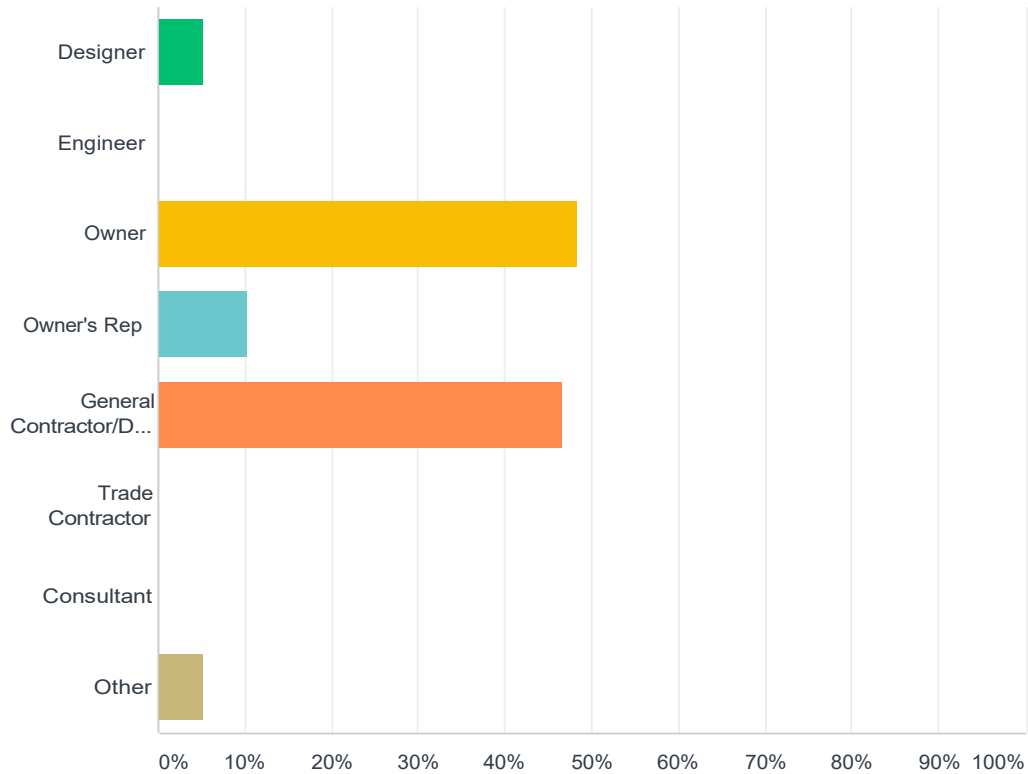
Q23 Based upon your general experience, name one activity or process that made a major positive impact on the successful collaboration of the team

Answered: 58 Skipped: 0

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Q24 Based upon your general experience, in your opinion, who should establish and lead the collaborative culture on a team? (choose one)

Answered: 58 Skipped: 0



ANSWER CHOICES	RESPONSES	
Designer	5.17%	3
Engineer	0.00%	0
Owner	48.28%	28
Owner's Rep	10.34%	6
General Contractor/Design Builder	46.55%	27
Trade Contractor	0.00%	0
Consultant	0.00%	0
Other	5.17%	3
Total Respondents: 58		

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Q25 Based upon your general experience, are there any additional comments that you feel would help improve collaboration in the design/build industry?

Answered: 58 Skipped: 0